



**Mayor & City Council**  
191 E. Main Street  
Carlton, OR 97111  
Phone: (503) 852-7575  
[www.ci.carlton.or.us](http://www.ci.carlton.or.us)

## 2026-27 Council Goals

The Mission of the City of Carlton is to safeguard and enhance the vitality and livability of the community by providing essential services with professionalism and integrity.

### **Goal 1: Effective & Efficient Infrastructure**

***A continuing commitment to periodic assessment, improvement, and ongoing maintenance of public infrastructure and facilities that are essential to Carlton's livability.***

#### **Plans Associated with Goal 1:**

1. Comprehensive Plan: Goal 8; Goal 11; Goal 12; Goal 13
2. Wastewater Master Plan
3. Emergency Operations Plan
4. Water Master Plan
5. Transportation System Plan
6. Parks Master Plan

#### **Strategic Actions & Status**

|            |                                                                                                                                                                                                             | TYPE | STATUS |
|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------|
| ACTION 1.1 | Continue to implement the five-year replacement plan, including identifying funding strategies, for streets, water, and sewer assets. (Wastewater System Improvements)                                      | OG   | IP     |
| ACTION 1.2 | Secure an inter-governmental agreement for emergency water supply with McMinnville Water & Light and work with partners such as Yamhill Regional Water Authority, to develop a long-term water supply plan. | ST   | IP     |
| ACTION 1.3 | Implement the 2025 City Transportation System Plan (TSP) prioritizing paving and maintenance of roads, and bike/pedestrian paths for better connectivity and accessibility throughout town.                 | ST   | C      |
| ACTION 1.4 | Use the 2025 utility rate study and projections to guide FY26-FY30 budgets.                                                                                                                                 | OG   | IP     |
| ACTION 1.5 | Update and maintain the City's emergency management plan.                                                                                                                                                   | ST   | IP     |
| ACTION 1.6 | Promote, educate, train, and engage community members in public safety activities and emergency planning.                                                                                                   | OG   | IP     |
| ACTION 1.7 | Continue to develop approaches to implement the plan to provide a functional and safe Civic Center including staff continuing to work on final tasks and warranty work.                                     | ST   | IP     |
| ACTION 1.8 | Continue to research opportunities to explore Highway 47 safety enhancements, effective traffic management in the downtown area, and robust support for businesses and residents.                           | OG   | IP     |
| ACTION 1.9 | Continue sidewalk system improvements, minimizing resident financial burden for replacement or repair, and maximize safe and accessible pedestrian routes for residents and businesses.                     | OG   | IP     |



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|             |                                                                                                                                                                                                                                                                                                                                                                             |    |    |
|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----|
| ACTION 1.10 | Continue discussions with Yamhill County to explore options for controlling or purchasing the rail corridor within City limits, with the objective of enhancing public safety to include fire and police services, improving transportation through better road crossings, and expanding bike and pedestrian infrastructure to support community connectivity and mobility. | ST | IP |
| ACTION 1.11 | Update public works design standards including ADA crosswalks and ramps.                                                                                                                                                                                                                                                                                                    | ST | IP |

### Near-Term Actions (Next 12 Months)

- Action 1.1 – Complete W. Main, Grant St. sanitary work; WWTP upgrade. Begin E. Main sanitary work.
- Action 1.2 – Continue work with MW&L for an IGA for emergency water
- Action 1.3 – W. Main Paving, Phase 2 Workforce Sidewalk Project, W. Main (North side) & Cunningham sidewalks
- Action 1.4 – Include in FY27 budget
- Action 1.5 – Work with workgroup to update City's emergency management plan
- Action 1.6 – Contact Lions for training opportunities
- Action 1.7 – Work through outstanding items list
- Action 1.8 – Dependent on ODOT funding
- Action 1.9 – See 1.3 regarding Phase 2
- Action 1.10 – Obtain executed access agreement
- Action 1.11 – Schedule work session. Work on public works standards updates.

### Goal 2: Housing & Livability

**Establish policies and opportunities for quality and a diversity of housing options that maintain community character while making living in Carlton attainable for a wide range of individuals and income levels.**

*Plans Associated with Goal 2: Comprehensive Plan: Goals 2-7 & Goal 10*

#### Strategic Actions & Status

|            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | TYPE | STATUS |
|------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------|
| ACTION 2.1 | Monitor and continue to keep current and viable areas of the City's Comprehensive Plan and Development Code, by directing the Planning Commission to update and continue to recommend to the City Council policies that: <ul style="list-style-type: none"><li>• Support and regulate housing and development approaches that promote increased supply, diversity, affordability, and homeownership opportunities,</li><li>• Mitigate the impacts of vacation/rental properties on community livability; and</li><li>• Support and regulate greenspace initiatives that encourage wetland protection and waterways, as well as trees and pollinators.</li></ul> | OG   | IP     |
| ACTION 2.2 | Explore the possibility of an economic and urban renewal vitality audit for incentives to support Carlton's historic character and properties.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ST   | NS     |

### Near-Term Actions (Next 12 Months)

- Action 2.1 – Work session on Zoning
- Action 2.2 – Council Decision on Economic Vitality Audit & determine any incentives for historic properties.



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### **Goal 3: Citizen Involvement**

*Continue to identify, implement, and promote strategies and tools that expand community education and involvement in City government activities and decision-making.*

*Plans associated with Goal 3: Comprehensive Plan Goal 1*

| Strategic Actions & Status |                                                                                                                                                                         | TYPE | STATUS |
|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------|
| ACTION 3.1                 | Continue public communication with routine updates and multiple distribution venues (e.g., website, newsletter, and social media platforms) including Community Corner. | OG   | IP     |
| ACTION 3.2                 | Continue to implement approaches to promote community involvement and appreciation in City decision-making and activities.                                              | OG   | IP     |
| ACTION 3.3                 | Continue leadership development and other volunteer opportunities for community members including youth.                                                                | OG   | IP     |

#### **Near-Term Actions (Next 12 Months)**

- Continue existing work

### **Goal 4: Good Governance**

*To be responsive, approachable, welcoming, fair, and accountable internally and externally. Facilitate on-going conversation that captures all the considerations involved in ensuring interests are addressed and reflected in city policy initiatives.*

| Strategic Actions & Status |                                                                                                                                | TYPE | STATUS |
|----------------------------|--------------------------------------------------------------------------------------------------------------------------------|------|--------|
| ACTION 4.1                 | Annually identify and provide education and training opportunities for City Council, advisory boards/commissions, and staff.   | OG   | IP     |
| ACTION 4.2                 | Continue to investigate opportunities to coordinate with regional partners to provide mutually beneficial community resources. | OG   | IP     |

#### **Near-Term Actions (Next 12 Months)**

- Continue existing work



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### Goal 5: Financial Sustainability

Continue to enhance the physical character of Carlton through responsible policies and programs that foster an attractive and stable environment for businesses, organizations, and residents to continue meeting the public service expectations.

#### Plans Associated with Goal 5:

1. Comprehensive Plan Goal 9 & 14
2. Carlton "Sight Seers" Community Vision & Strategic Plan
3. Economic Development Marketing

#### Strategic Actions & Status

|            |                                                                                                                                                                                                 | TYPE | STATUS |
|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------|
| ACTION 5.1 | Investigate strategies to attract businesses and promote economic development.                                                                                                                  | OG   | IP     |
| ACTION 5.2 | Implement long-term strategies to maintain and enhance levels of service for all city services, including parks greenspaces and trails, while minimizing the financial impact on the community. | OG   | IP     |
| ACTION 5.3 | Continue to investigate opportunities to minimize utility and fee rate impacts on community members.                                                                                            | ST   | IP     |

#### Near-Term Actions (Next 12 Months)

- Action 5.1 & 5.2 – Council Decision on Economic Vitality Audit
- Action 5.3 – Rate Structure Analysis in FY27

#### COUNCIL GOALS TABLE KEY

|                        |                                    |                                          |
|------------------------|------------------------------------|------------------------------------------|
| <b>Colors:</b>         | <b>Orange – Ongoing/Continuous</b> | <b>Green – Short term action planned</b> |
| <b>Master Plan:</b>    | WMP, water                         | WWMP, wastewater                         |
| <b>Project Status:</b> | NS, not started                    | IP, in-progress                          |
|                        |                                    | PMP, parks                               |
|                        |                                    | OH, on-hold                              |
|                        |                                    | R, removed                               |
|                        |                                    | C, completed                             |